

Let us illustrate the flexibility of the Danish production apparatus with an almost classic example. When the Danish producers of vacuum cleaners (Nilfisk) experienced a decline due to the international economic depression and increasing protectionism, the company revived its former production of motor cycles (Nimbus), while the Danish government responded by imposing restrictions on the imports of vacuum cleaners and motor cycles. In short, there was a high degree of flexibility in the Danish production system – and in its decision-making system.